

## A NEW STRATEGIC PLAN

## On Track to Excellence

- Metra's first-ever strategic plan, covering 2018-22
- o Focused on operating and capital funding needs
- **My Metra, Our Future** covers 2023-27 and addresses new and persistent challenges:
  - Adapting to new ridership patterns
  - Operating and capital funding
  - Equity and climate change
  - Operating in a complex environment
  - Attracting and retaining employees



## BUILDING ON METRA'S VALUE TO THE REGION



- Connecting people to destinations
- Providing an alternative to driving
- Contributing to sustainable land use development
- Reducing the region's greenhouse gas emissions
- Attracting businesses to the region
- Creating jobs
- Saving riders time and money
- Reducing traffic congestion



## MISSION & VISION: EVOLUTION TOWARD REGIONAL RAIL

## MISSION - who we are

Metra provides safe, reliable, efficient, and affordable **commuter rail** service that enhances the economic and environmental health of Northeast Illinois.



# VISION - what we aspire to

To proactively address evolving transportation needs, Metra will provide <a href="regional rail">regional rail</a> service that supports sustainable connected communities.

## **Commuter Rail Characteristics**

Operates at a higher frequency during peak periods and a significantly lower frequency off-peak

Schedules are more oriented to twice-a-day commuters

Midday and weekend service is relatively infrequent

Trains operate at specific times rather than at regular intervals

### **Regional Rail Characteristics**

Whenever possible, includes service at regular intervals with consistent stopping patterns throughout the day

Service is not just oriented around bringing commuters to the urban center

Provides an all-day transportation option for all trip types throughout the region

Significant service during rush-hour to meet travel demand, but less frequent peak service than traditional commuter rail

Comparison Table of Commuter vs Regional Rail, pg. 10





## STRATEGIC GOALS

- Enhance service to grow ridership and provide mobility choices
- Ensure the Metra experience is safe, easy, and enjoyable for all customers
- Attract a diverse workforce and invest in our employees
- Innovate to become more efficient and effective
- Be a socially responsible organization committed to equity and sustainability

Regional Rail Vision is a Key Part of Each of Our Strategic Goals



## **WORKING TOWARD REGIONAL RAIL: NEW SCHEDULES**

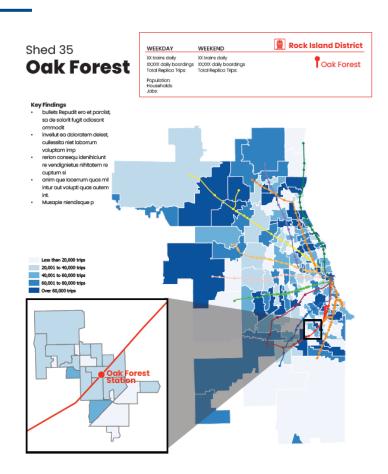


- Schedules have been reimagined with more midday service, more regular frequencies, and simpler service patterns
- Provides more flexibility to riders, reflecting current travel patterns



## **WORKING TOWARD REGIONAL RAIL: ROUTE RESTORATION STUDY**

- FTA funded study to use "Big Data" to better understand current travel demand patterns
- Study ran February 2023 February 2024
- Limited by existing infrastructure and rolling stock
- Goal is to incorporate findings into near-term service changes

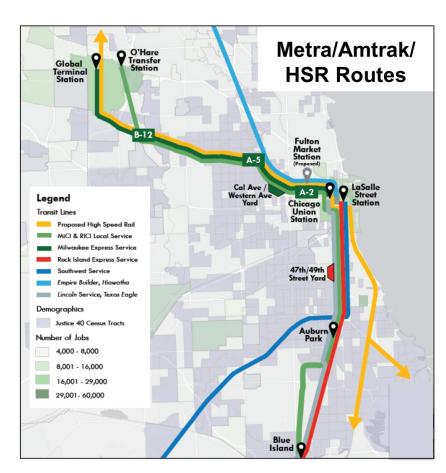




## WORKING TOWARD REGIONAL RAIL: SYSTEMWIDE NETWORK PLAN

- Build on results of RRS how can Metra better serve new/changing travel markets in the decades to come
- Study runs June 2023-June 2025
- NOT Limited by existing infrastructure & rolling stock
- Results will guide Metra Capital Investments and Operations for next 2-20 years









## Trainset Order

- Eight 2-car battery electric self-propelled trainsets
  - ADA compliant
  - Seats 112
  - Trainsets can be 2-4 cars total in length
- Options for additional eight 2-car trainsets and up to 32 trailer cars

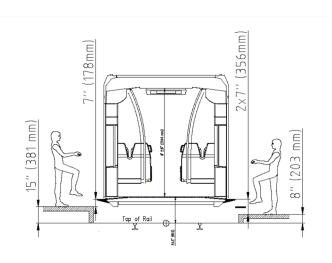
## Financial Capital Impact

- October 2023 Metra awarded LARGEST discretionary grant in its history
  - FTA Congestion, Mitigation and Air Quality Program \$169.3 million
- Discretionary grant funds entire base order with small Metra match <u>does not take away</u> <u>any funds from other vital projects (i.e. bridges, stations, rolling stock rehabilitations, etc.)</u>



## Determining Factors

- Low-level Boarding
- Better Passenger Flow
- Weight
- Flexibility
- Value









## Stadler

## Background

- Swiss Company
- Large European Presence
- Manufacturing Plant in Salt Lake City

## Experience

- TEX Rail Flirt DMU 8 Trainsets 5 Years in Service
- Caltrain KISS EMU 7-Car Trainsets 19 Trainsets Delivery and Testing in Process
- Europe Three Different Battery EMU Contracts in Process







## Next Steps

- Multiple Internal Committees to Form
  - Infrastructure Improvements Mechanical, Engineering and Capital Delivery
  - Schedule and Service Mechanical, Transportation, and Operations
  - Input throughout Design Process with Labor Organizations (similar to process used with New Car Procurement)





ME 90 PROJECT

## **MED 90 PROJECT OVERVIEW**

Last October, members of Metra's Engineering, Mechanical and Transportation departments conducted tests for operating Metra Electric trains at 79 mph.



## ME 90 - BENEFITS

## Improving Passenger Mobility to the Region

- Faster Trips
- Frequency
- Consistency
- Resiliency
- Creating better connections to other destinations, such as Amtrak, CTA, NICTD, & Pace



## ME 90 - PROJECT MAP OF IMPROVEMENTS



Next Steps and Areas of Focus

- 1. University Park to Homewood
- 2. Homewood to Kensington
- 3. Kensington to 67<sup>th</sup> St.
- 4. 67<sup>th</sup> St. to McCormick Place
- 5. Onboard vehicles





# **BRIDGE PROGRAM**

## **COMPREHENSIVE APPROACH TO BRIDGES**

- Comprehensive inspections
- Data-driven analysis
- Programmatic approach to upgrading bridges
- Bridge inventory in place





## **NEXT STEP: FUNDING THE PLAN**



## **Current Approach**

Replacing 3 bridges per year on average systemwide.



### **Proposed Plan**

20 year program replacing 5 bridges and rehabilitating 5 bridges per year.



## **Enhanced Proposed Plan**

20 year program replacing 12 bridges and rehabilitating 5 bridges per year, addressing all 210 bridges below desired standards.



100 bridges replaced



240 bridges replaced



100 bridges rehabilitated



100 bridges rehabilitated



\$140M per year/\$2.8B total\*



\$280M per year/\$5.6B total\*



<sup>\*</sup>Does not account for future escalation for program year start or escalation over 20 -year program.

## **BRIDGE CONSTRUCTION - NEXT 12 MONTHS**

- UPN Bridges-South 11 (Chicago)
- RI Bridge 86 / 78th St Auburn Park Entrance (Chicago)
- SWS Stoney Creek Bridge (Oak Lawn)
- MDN Bridge 418 (Ingleside)
- RI Vincennes Bridge (Chicago)
- RI Hickory Creek Bridge (Mokena)





# ROCK ISLAND INTERCITY IMPROVEMENT PROJECT



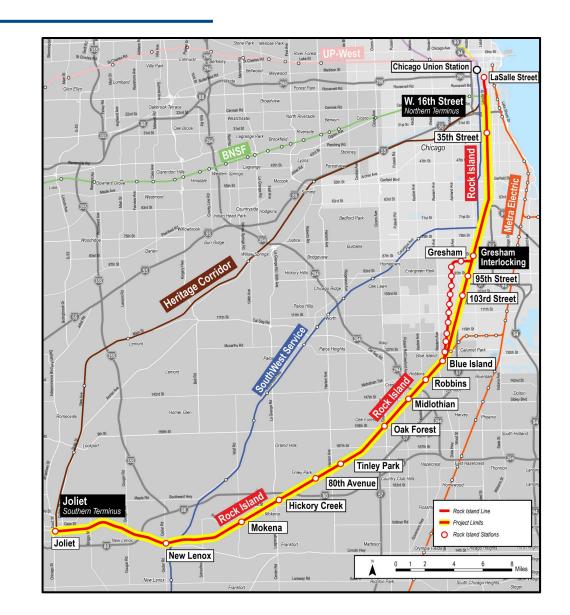






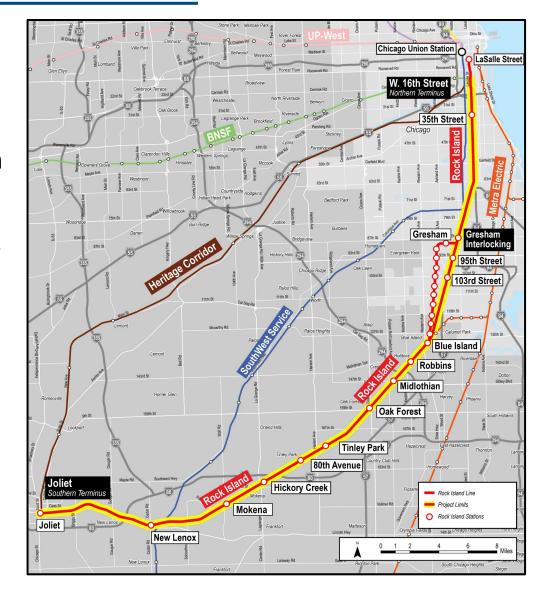
## **PROJECT PURPOSE**

- Add capacity and increase efficiency to support moving of Metra and Amtrak passenger rail services to Rock Island Line
- Amtrak and Metra passenger rail services to be moved to the Rock Island Line:
  - Amtrak's Lincoln Service and Texas Eagle
  - Metra's SouthWest Service
- 40-mile rail corridor project, between downtown Chicago & Joliet
- **\$800m-900m investment** along Metra's Rock Island Line

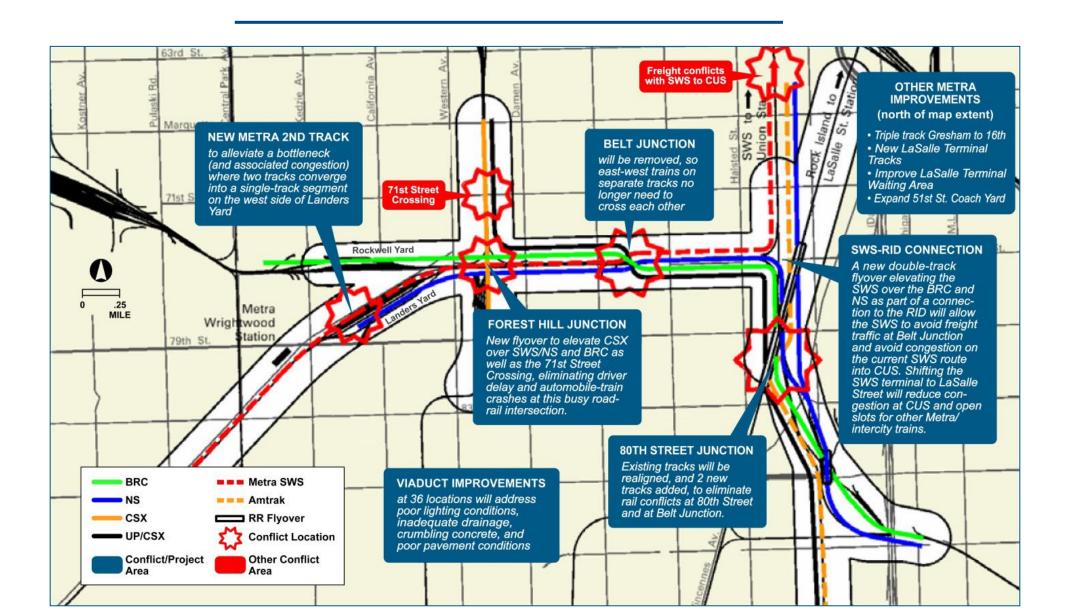


## **PROJECT NEED**

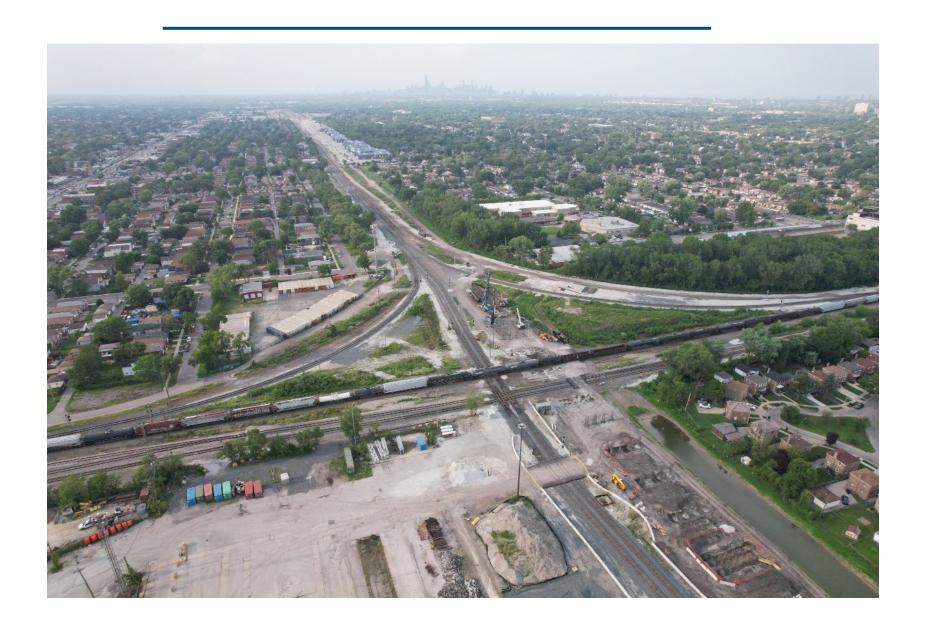
- These Amtrak and Metra routes are often delayed due to conflicts with freight trains
- Rock Island Line has minimal freight conflicts, is publicly owned, and is publicly dispatched by a passenger operator
- Improvements to Rock Island Line will <u>increase</u> <u>capacity</u> and <u>minimize conflicts</u>
- Amtrak and Metra trains to move to the RI Line, improving on-time performance and reliability
- Builds upon recent 110 mph Amtrak service between St. Louis and Joliet, addressing the remaining delays between Joliet & Chicago



## ANOTHER CRITICAL PIECE - THE 75<sup>TH</sup> ST. CIP

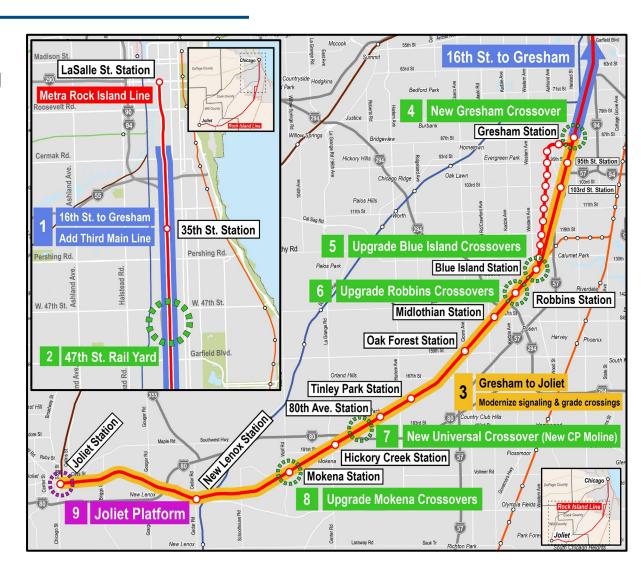


# FOREST HILL JUNCTION



## **PROJECT IMPROVEMENTS**

- 1: Addition of a third mainline track to increase capacity between 17th Street and 74th Street, including new or rehabilitated bridges and retaining walls
- 2: Expansion of Metra's 47th Street rail yard to increase capacity for train storage and maintenance to create track capacity to operate intercity service
- 3: Signal modernization and grade crossing improvements from Gresham to Joliet Station
- 4 to 8: Improved rail interlockings to allow for more efficient operations
- **9: Improved Joliet station platform** for use by Amtrak and Metra, connecting directly to the 110 mph tracks for Amtrak service from Joliet to St. Louis
- **10: Upgrades to one existing Metra station** to allow access for Amtrak fleet (exact station TBD)



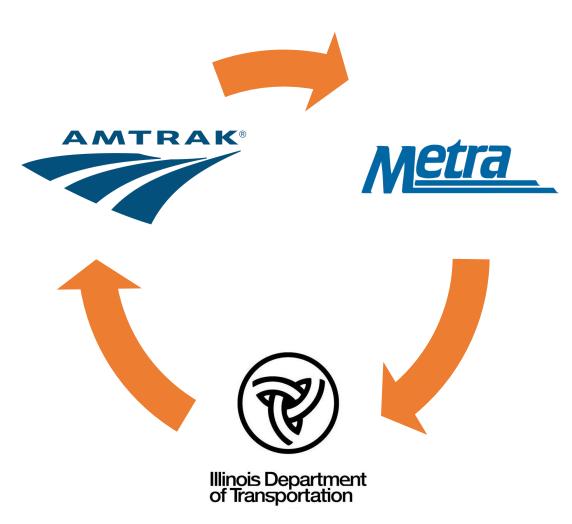
## **PROJECT BENEFITS**

- 1. Improved on-time performance for Metra & Amtrak
- 2. Reduced delays for Metra & Amtrak passengers
- 3. Enhanced safety along the Rock Island Line
- 4. Improved train maintenance & storage facilities for Metra
- **5. Greater efficiency of passenger & freight rail service** due to separation of passenger & freight traffic
- 6. Reduced carbon footprint



## INTERAGENCY COORDINATION

- Project is consistent with the 2012 Chicago-St. Louis High Speed Rail planning study.
- Project has the full support of IDOT, Amtrak, and Metra.
- Project scope is the result of extensive interagency collaboration between agencies.
- Amtrak, Metra, and IDOT are jointly developing federal grant applications (CRISI & FSP) to fund project final design.
- Part of IDOT's Corridor ID program



# Foundational fixes to Chicago's railroad infrastructure opens possibilities for enhancements

